## The Drocess Mmprovement Notebook Forms Dacket

Department of the Navy
Total Quality Leadership Office 2611 Jefferson Davis Highway, Suite 2000
Arlington, VA 22202-4016


## Quality Team Charter

Name $\qquad$

Chartered by $\qquad$ Date $\qquad$

| Team Leader | Org./Unit/Code | Phone |
| :--- | :--- | :--- |
| Team Facilitator | Org./Unit/Code | Phone |
| Team Link | Org./Unit/Code | Phone |


| Name | Org./Unit/Code | Phone |
| :--- | :--- | :--- |


| 1. |  |  |
| :--- | :--- | :--- |
| 2. |  |  |
| 3. |  |  |
| 4. |  |  |
| 5. |  |  |
| 6. |  |  |
| 7. |  |  |
| 8. |  |  |
| 9. |  |  |
| 10. |  |  |

## Quality Team Charter (Continued)

Process Selected for Improvement

Process Improvement Goal(s)

Resources

Reporting Requirements

Suggested Timeline

| Team Composition |  |  |  |
| :---: | :---: | :---: | :---: |
| Process: |  |  | D |
| Team Member's Name | Org./Unit/Code | Phone/FAX/E-mail | Comments |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |



## Team Meeting and Action Plan (Continued)

$\qquad$ Date: $\qquad$ 1 1

Decisions and Recommendations

| Action Items | When | By Whom |
| :--- | :--- | :--- |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |

Next Meeting (Date and Location)

Agenda Items for Next Meeting

## Team Member Self Assessment Survey

Process: $\qquad$ Date: $\qquad$ 1 $\qquad$ 1

Please rate your knowledge/skill in the following TQL subjects. Honest ratings will help your team function more effectively. If you have relevant skills not listed here, write them in the "OTHER" category.

## Subjects

TQL PRINCIPLES (e.g., DON approach, systems theory, Deming's 14 points)

PROCESS IMPROVEMENT APPROACH (e.g., PDCA cycle)

MANAGEMENT AND PLANNING TOOLS (e.g., use of the affinity diagram, tree diagram, prioritization matrix)

BASIC GRAPHIC TOOLS (e.g., use of flowcharts, control charts, histograms)

STATISTICS (e.g., calculation and analysis of means, standard deviations, ranges)

GROUP FACILITATION (e.g., problem solving, conflict resolution, keeping team on track)

GROUP LEADERSHIP (e.g., decision making, goal setting, motivating team members, meeting time lines)

LISTENING SKILLS (e.g., paraphrasing, asking questions, demonstrating sincere interest, empathizing, using nonverbal cues)

WRITING SKILLS (e.g., preparing presentations/ briefings, authoring written documents)

PRESENTATION SKILLS (e.g., delivering presentations/briefings to groups)

OTHER $\qquad$
OTHER $\qquad$
OTHER $\qquad$

| 1 | 2 | 3 | 4 | 5 |
| :---: | :---: | :---: | :---: | :---: |
| 1 | 2 | 3 | 4 | 5 |
| 1 | 2 | 3 | 4 | 5 |
| 1 | 2 | 3 | 4 | 5 |
| 1 | 2 | 3 | 4 | 5 |
| 1 | 2 | 3 | 4 | 5 |
| 1 | 2 | 3 | 4 | 5 |
| 1 | 2 | 3 | 4 | 5 |
| 1 | 2 | 3 | 4 | 5 |
| 1 | 2 | 3 | 4 | 5 |
| 1 | 2 | 3 | 4 | 5 |
| 1 | 2 | 3 | 4 | 5 |
| 1 | 2 | 3 | 4 | 5 |

## Tally Sheet for the Team Member Self Assessment

Process: $\qquad$ Date: $\qquad$ / $\qquad$ 1
Use this form to tally the results of each team member's Self Assessment Survey.

## Subjects

TQL PRINCIPLES (e.g., DON approach, systems theory, Deming's 14 Points)

PROCESS IMPROVEMENT APPROACH (e.g., PDCA cycle) $\qquad$
MANAGEMENT AND PLANNING TOOLS (e.g., use of the affinity diagram, tree diagram, prioritization matrix)

BASIC GRAPHIC TOOLS (e.g., use of flowcharts, control charts, histograms) $\qquad$
STATISTICS (e.g., calculation and analysis of means, standard deviations, ranges)

GROUP FACILITATION (e.g., problem solving, conflict resolution, keeping team on track) $\qquad$
GROUP LEADERSHIP (e.g., decision making, goal setting, motivating team members, meeting time lines) $\qquad$
LISTENING SKILLS (e.g., paraphrasing, asking questions, demonstrating sincere interest, empathizing, using nonverbal cues) $\qquad$ ...

WRITING SKILLS (e.g., preparing presentations/ briefings, authoring written documents) $\qquad$
PRESENTATION SKILLS (e.g., delivering presentations/briefings to groups) $\qquad$
OTHER $\qquad$
OTHER $\qquad$
OTHER $\qquad$

| 1 | 2 | 3 | 4 | 5 |
| :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |

## Who Are Our Customers?

| Customer | Products/Services Used |
| :--- | :--- |
|  |  |
|  |  |
|  |  |

## Customer Affinity Diagram

Process: $\qquad$ Date: $\qquad$ 1

## Segment

## Customers

Segment

Customers

Segment

## Customers

$\qquad$
$\qquad$
$\qquad$

Segment

Customers

## Customer Background Information

Process: $\qquad$ Date: $\qquad$
$\qquad$
$\qquad$
What products and/or services has this customer acquired or used from your organization in the past?

How often does this customer acquire products/services from you?

How long has this customer been using your products/services?

How much of your budget is related to products/services for this customer?

Does this customer have any pattern in the acquisition or use of your products/services?

Does any complaint data exist to help clarify customer requirements?

Do other customer satisfaction data exist?

Does this customer refer other organizations to you? Who?

## Customer Interview Form

Process: $\qquad$ Date: $\qquad$
$\qquad$ 1

Customer: $\qquad$ Phone: $\qquad$

## Customer's

Organization: $\qquad$

Department/Division: $\qquad$

Interviewer: $\qquad$ Length of interview: $\qquad$

What products and services do we currently provide?

What are the most important features or characteristics of the products/services we provide you?

## Customer Interview Form (Continued)

What aspects of our products/services are you satisfied with?

What needs improving?

## Customer Interview Form (Continued)

Additional Comments and Observations

## Product/Service Assessment Form

Process: $\qquad$ Date: $\qquad$ 1 $\qquad$ 1

Customer: $\qquad$ Product/Service: $\qquad$

Characteristic
Ratings of Importance and Satisfaction
Importance

| 1 2 | 3 | 4 | 5 <br> Low |  |
| :--- | :---: | :---: | :---: | :---: |

Importance

| 1 | 2 | 3 | 4 | 5 <br> High |
| :--- | :---: | :---: | :---: | :---: |
| Low | 2 | 3 | 4 | 5 <br> Satisfaction |
| High |  |  |  |  |
| Low |  |  |  |  |



## Quality Characteristics Worksheet

Process: $\qquad$ Date: $\qquad$ I__ 1

Customer: $\qquad$ Product/Service: $\qquad$

Quality Characteristics
Measure(s) of Quality Characteristics

## Selected Processes

Process: $\qquad$ Date: $\qquad$ 1.1

Process Identified for Change

Process Improvement Goal

Products/Services Effected

Customer Impact

## Brainstorming Form

Process:
Date:

- 1 1 1

Topic of Brainstorming Session:
Idea Votes Idea Votes
$\qquad$
工
$\square$
$\square$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$

## Multivoting Worksheet

Process: $\qquad$ Date:
/__ 1 1

Topic:

| Condensed List of Ideas | No. of Top 3 Votes | No. of Top 3 Votes |
| :--- | :--- | :--- |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |

Potential Causes of Quality
$\qquad$
$\qquad$
$\qquad$
$\qquad$

Category Name:
$\qquad$
$\qquad$
$\qquad$
$\qquad$

Category Name:
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$

Category Name:



## Outcome and Output Measures

Process: $\qquad$ Date: $\qquad$ I__

Process Improvement Goal

Outcome Measures

Output Measures

## Process Measures

Process: $\qquad$ Date: $\qquad$ 1 $\qquad$ 1

Process Improvement Goal

## Process Variable

Existing Measures

| Name | Description |
| :--- | :--- |
|  |  |
|  |  |


| Measures to Develop |  |
| :--- | :--- |
| Name | Description |
|  |  |
|  |  |

How will the data be collected?

When will the data be collected?

Where will the data be collected?

Who will collect the data?

Process: $\qquad$

Date:
Measure

| Measurement | Date | Time | Where | Who |
| :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |


$\qquad$ Date: $\qquad$ 1 1

Topic/Measure

| Interval/Category | Frequency | Percentage | Rank |
| :--- | :--- | :--- | :--- |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |

Date: $\qquad$
$\qquad$
$\qquad$

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

$\qquad$ 1

Topic/Measure

| Class <br> Number | Class Intervals <br> Lower <br> Upper |  | Mid-Value | Frequency <br> Tally | Frequency <br> Total |
| :--- | :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |

$\sum_{\text {Process: }}$ Histogram Worksheet (Continued)


Date: $\qquad$
$\qquad$
$\qquad$




## Variables Control Chart (X and R) (Continued)



| UNIT OF MEASURE | MEASUREMENT DESCRIPTION |
| :--- | :--- |


|  | 1 | 2 | 2 | 3 | 4 | 4 | 5 |  | 6 | 7 |  | 8 | 9 | 10 | 10 | 11 | 12 | 213 | 13 | 14 | 15 | 516 | $16 \quad 1$ | 17 | 18 | 81 | 19 20 | 20 | 21 | $21 \quad 2$ | 22 | 23 | 34 | $24 \quad 25$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | - |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | $\bigcirc$ |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | - |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | $\underline{1}$ |

1 of 2


Individual Values and Moving Range (X, mR)



## Individual Values and Moving Range (X, mR) (Continued)



| UNIT OF MEASURE |
| :--- |
| PROCESS |


| UNIT OF MEASURE | MEASUREMENT DESCRIPTION |
| :--- | :--- |




| Rules for Defining Special Cause Signals <br> Rule 1 <br> Rule 2 |  | Calculations |
| :---: | :---: | :---: |
|  |  |  |
| Rule 4 |  |  |
| 3. Four out of five successive values fall on the same side of the center line in zone B or beyond. <br> Eight successive points fall on the same side of the center line. |  |  |
| DATE/TIME | DESCRIPTION |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |

## Special Cause Improvement

Process:
Date: $\qquad$ / 1

Describe Special Cause Selected

Actions Taken

Effects of Changes

Process: $\qquad$ Date: $\qquad$ / 1

Describe Common Cause Selected and Recommended Change

Rationale

Operations/Departments/Individuals Effected by Change

Proposed Timeline and Resources Required for Change

## Approval of Common Cause Improvement

Process: $\qquad$ Date: $\qquad$ 1 $\qquad$ 1

Approval of Selected Cause

Rationale

Change Agent

Resources Allocated

Timeline

## Types of Process Causes

Process: $\qquad$ Date: $\qquad$ 1 / $\qquad$
Special Causes of Variation

Common Causes of Variation

Impact of Improvement

Process: $\qquad$ Date: $\qquad$ 1 1
Change Implementation Report

Change Implementation Plan (Continued)





|  |  |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |  |  |  |





## Team Development Plan

Process: $\qquad$ Date: $\qquad$
$\qquad$ 1

## Name

Objective
Tool/Course

When

Where

## Date Completed

## Name

Objective

Tool/Course

When

Where

Date Completed

## Name

Objective
Tool/Course

When

Where

## Date Completed

## Team Dynamics Survey

Process: $\qquad$ Date: $\qquad$ 1 $\qquad$ 1

This survey assesses each team member's perceptions of how well we are functioning as a team. Read each item and then indicate how much you agree or disagree with it. Be honest in your feedback. The results will be tallied and then discussed by the team so as to improve our effectiveness.

## Team Meetings

1. Our meetings begin and end on time.
2. We usually follow an agenda.
3. Most of our time is spent on important issues.
4. The team meets as often as needed.
5. Absenteeism at team meetings is not a problem.
6. There is follow-up on action items decided in previous meetings.

|  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1 | 2 | 3 | 4 | 5 |
|  | 1 | 2 | 3 | 4 | 5 |
| sues. | 1 | 2 | 3 | 4 | 5 |
|  | 1 | 2 | 3 | 4 | 5 |
| oblem. | 1 | 2 | 3 | 4 | 5 |
|  | 1 | 2 | 3 | 4 | 5 |

## Roles and Responsibilities


7. The team leader keeps the group focused.
8. The team advisor is effective.
9. All team members actively participate in meetings.
10. It is clear to me what my role is on the team.
11. No one person dominates our team meetings.
12. Responsibilities are distributed equally among team members.

| 1 | 2 | 3 | 4 | 5 |
| :---: | :---: | :---: | :---: | :---: |
| 1 | 2 | 3 | 4 | 5 |
| 1 | 2 | 3 | 4 | 5 |
| 1 | 2 | 3 | 4 | 5 |
| 1 | 2 | 3 | 4 | 5 |
| 1 | 2 | 3 | 4 | 5 |

## Team Dynamics Survey (Continued)

## Communication


13. Team members communicate effectively with one another.
14. I offer information in order to promote group discussion.
15. Team members generally don't interrupt one another.
16. I can present alternate views to the team.
17. Team discussions are usually constructive.
18. I let other team members know that I appreciate their input.
19. Team members pay attention when I contribute to the discussion.
20. Team members who are absent from a meeting are kept informed.


## Team Dynamics Survey (Continued)

## Climate


25. New ideas and ways of doing things are encouraged by team members.
26. This team offers an atmosphere conducive to working together.
27. Team members appreciate my contributions to the group.
28. Team members treat each other with respect.
29. There is an atmosphere of trust among team members.

30. This team can accomplish what it is chartered to do.
31. I am motivated to make this team do the best we can do.
32. We are an effective team.
33. I am proud to be part of this team.

| 1 | 2 | 3 | 4 | 5 |
| :--- | :--- | :--- | :--- | :--- |
| 1 | 2 | 3 | 4 | 5 |
| 1 | 2 | 3 | 4 | 5 |
| 1 | 2 | 3 | 4 | 5 |

Process:
Date: $\qquad$ / $\qquad$ I_ Use this form to tally the results of the Team Dynamics Survey.

|  | 1 | 2 | 3 | 4 | 5 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| on time. |  |  |  |  |  |
|  |  |  |  |  |  |
| important |  |  |  |  |  |
| needed. |  |  |  |  |  |
| gs is not a |  |  |  |  |  |
| items |  |  |  |  |  |

## Roles and Responsibilities

7. The team leader keeps the group focused.
8. The team advisor is effective.
9. All team members actively participate in meetings.
10. It is clear to me what my role is on the team.
11. No one person dominates our team meetings.
12. Responsibilities are distributed equally among team members.

|  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |

## Communication

|  | 1 | 2 | 3 | 4 | 5 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| effectively |  |  |  |  |  |
| promote group |  |  |  |  |  |
| 't interrupt one |  |  |  |  |  |
| oo the team. |  |  |  |  |  |
| constructive. |  |  |  |  |  |
| w that I |  |  |  |  |  |
| when I |  |  |  |  |  |
| trom a |  |  |  |  |  |

## Decision Making

21. This team has an effective process for making decisions.
22. We use data to help us make decisions.
23. I can influence decisions made by the team.
24. Decisions are usually made by consensus.

|  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |

## Climate



## Overall Effectiveness

30. This team can accomplish what it is chartered to do.
31. I am motivated to make this team do the best we can do.
32. We are an effective team.
33. I am proud to be part of this team.

|  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |

## Summary of the Team Dynamics Survey

Process: $\qquad$ Date: $\qquad$ 1 $\qquad$ 1 $\qquad$
Use this form to summarize the results from the Tally Sheet for the Team Dynamics Survey.

## Total number of team members who took the survey <br> $\qquad$

| Disagree |  | Neither Agree nor Disagree |  | Agree |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| n | \% | n | \% | n | \% |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |

## Roles and Responsibilities

7. The team leader keeps the group focused.
8. The team advisor is effective.
9. All team members actively participate in meetings.
10. It is clear to me what my role is on the team.
11. No one person dominates our team meetings.
12. Responsibilities are distributed equally among team members.

Total

|  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |

## Summary of the Team Dynamics Survey (Continued)

## Communication

13. Team members communicate effectively with one another.
14. I offer information in order to promote group discussion.
15. Team members generally don't interrupt one another.
16. I can present alternate views to the team.
17. Team discussions are usually constructive.
18. I let other team members know that I appreciate their input.
19. Team members pay attention when I contribute to the discussion.
20. Team members who are absent from a meeting are kept informed.

Total

| Disagree |  | Neither Agree <br> nor Disagree |  | Agree |  |
| :---: | :--- | :--- | :--- | :--- | :--- |
| n | $\%$ | n | $\%$ | n | $\%$ |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |

## Decision Making

21. This team has an effective process for making decisions.
22. We use data to help us make decisions.
23. I can influence decisions made by the team.
24. Decisions are usually made by consensus.

| Total |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |

## Summary of the Team Dynamics Survey (Continued)

## Climate

25. New ideas and ways of doing things are encouraged by team members.
26. This team offers an atmosphere conducive to working together.
27. Team members appreciate my contributions to the group.
28. Team members treat each other with respect.
29. There is an atmosphere of trust among team members.

Total

|  |  | Neither <br> Dgree nor <br> Disagree |  | Agree |  |
| :---: | :---: | :---: | :---: | :---: | :---: | n

## Overall Effectiveness

30. This team can accomplish what it is chartered to do.
31. I am motivated to make this team do the best we can do.
32. We are an effective team.
33. I am proud to be part of this team.

| Total |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |

## Graph of the Team Dynamics Survey

Process: $\qquad$ Date: $\qquad$ 1 $\qquad$ 1

Number of Team Members: $\qquad$ Number Completing the Survey: $\qquad$


Comments

## Team Dynamics Action Plan

Process: $\qquad$ Date: $\qquad$ 1 $\qquad$ 1 $\qquad$

## Team Meetings

Strengths

Improvements Needed

Roles and Responsibilities

| Strengths | Improvements Needed |
| :--- | :--- |
|  |  |

## Communication

| Strengths | Improvements Needed |
| :--- | :--- |
|  |  |

Decision Making
Strengths

Improvements Needed

## Climate

| Strengths | Improvements Needed |
| :--- | :--- |
|  |  |

Other
Strengths

Improvements Needed

## Team Dynamics Action Plan (Continued)

| Action Items | When | By Whom |
| :--- | :--- | :--- |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |



Department of the Navy - Total Quality Leadership Office

